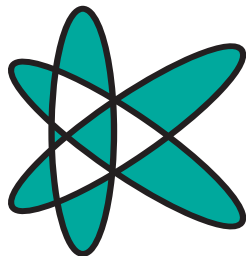


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Okura Holdings Limited

(Incorporated in Hong Kong with limited liability)

(Stock Code: 01655)

PROPOSED AMENDMENTS TO THE EXISTING AMENDED AND RESTATED ARTICLES OF ASSOCIATION AND ADOPTION OF THE THIRD AMENDED AND RESTATED ARTICLES OF ASSOCIATION

This announcement is made by Okura Holdings Limited (the “**Company**”) pursuant to Rule 13.51(1) of The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “**Listing Rules**”).

The board (the “**Board**”) of directors (the “**Directors**”) of the Company proposes to amend the existing amended and restated articles of association (the “**Existing Articles**”) of the Company (the “**Proposed Amendments**”) for the purpose of, *inter alia*, (i) bringing the Existing Articles in line with the requirements of the Listing Rules and the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) in relation to the holding of hybrid meetings and virtual meetings, participation in meetings by electronic facilities, and arrangements regarding treasury shares and communications via website, and (ii) incorporating certain other consequential and housekeeping changes to the Existing Articles. The Board considers that the Proposed Amendments are in the interests of the Company and the shareholders of the Company (the “**Shareholders**”) as a whole.

In view of the number of amendments proposed to be made to the Existing Articles, the Board further proposes that the Company adopts a new set of amended and restated articles of association (the “**New Articles**”) incorporating the Proposed Amendments in substitution for, and to the exclusion of, the Existing Articles.

The proposed adoption of the New Articles is subject to the approval of the Shareholders by way of a special resolution at the forthcoming annual general meeting of the Company to be held on 21 November 2025 (the “AGM”), and will become effective upon the approval by the Shareholders at the AGM.

A circular containing, among other matters, details of the Proposed Amendments and the proposed adoption of the New Articles, together with the notice of the AGM will be dispatched to the Shareholders in due course.

By Order of the Board
Okura Holdings Limited
Katsuya YAMAMOTO

*Chief Executive Officer, Executive Director and
Chairman of the Board*

Hong Kong, 29 September 2025

As at the date of this announcement, the Board comprises five Directors, of which (i) two are executive Directors, namely Mr. Katsuya YAMAMOTO and Mr. Yutaka KAGAWA; and (ii) three are independent non-executive Directors, namely Mr. Kazuyuki YOSHIDA, Ms. Mariko YAMAMOTO and Mr. Yuji MATSUZAKI.