Okura Holdings Limited

(Incorporated in Hong Kong with limited liability)

(Stock Code: 01655)

DELAY IN COMPLETION OF PLACING OF NEW SHARES UNDER GENERAL MANDATE

Reference is made to the announcement of the Company dated 7 November 2025 in relation to the placing of 120,000,000 Placing Shares at the Placing Price of HK$0.18 per Placing Share under the General Mandate (the "**Announcement**"). Capitalised terms used in this announcement shall have the same meanings as those defined in the Announcement unless otherwise stated.

The Board has been liaising with the Placing Agent on the Completion Date. As additional time is required by the Placing Agent for the Completion, on 14 November 2025, the Company and Placing Agent entered into a supplemental agreement to the Placing Agreement to extend the Completion Date to on or before 1 December 2025 (or such later date as may be agreed between the Company and the Placing Agent).

The Company is now closely monitoring the progress. Further announcement(s) will be made by the Company in compliance with the requirements of the Listing Rules as and when appropriate.

The Board is of the view that the delay in Completion has no material adverse impact on the interests of the Company and the Shareholders as a whole.

Shareholders and potential investors of the Company are reminded to exercise caution when dealing in the Shares.

By Order of the Board
Okura Holdings Limited
Katsuya YAMAMOTO
Chief Executive Officer, Executive Director and Chairman of the Board

Hong Kong, 14 November 2025

As at the date of this announcement, the Board comprises five Directors, of which (i) two are executive Directors, namely Mr. Katsuya YAMAMOTO and Mr. Yutaka KAGAWA; and (ii) three are independent non-executive Directors, namely Mr. Kazuyuki YOSHIDA, Ms. Mariko YAMAMOTO and Mr. Yuji MATSUZAKI.